

# **Composite Exhibit 21**

# EXHIBIT 16

**Sent:** Saturday, July 05, 2014 at 10:36 PM

**From:** "Andrea Rossi" <ar.123@mail.com>

**To:** "Tom Darden" <tdarden@industrialheat.co>, "Joe Pike" <jpike@evofem.com>, "John Mazzarino" <jmazzarino@industrialheat.co>, "JT Vaughn" <jvaughn@industrialheat.co>, "Elizabeth Darden Wooten" <edarden@gmail.com>, "T. Barker Dameron" <tbdameron@gmail.com>

**Subject:** Andrea Rossi- next important step

Dear All:

In the incoming meeting we will have next week, please allow me to encourage you to take a decision regarding where to put at work our 1 MW plant. I really and strongly hope you will consider the solution I found, to rent it to JM, in its factory in Florida where they will use it to process their chemical products. Please think carefully before losing them. They are positive to us, but in September must start and they must know asap if they have to use our plant or provide otherwise. This solution will:

1- allow to Industrial Heat to say to the Investors that they are getting 360,000 dollars per year of rental, with a payback of a plant like this, whose construction cost is 200,000 \$, in less than 6 month

2- allow to your Customer-Investors-Visitors to hear from a real Customer that he is making money with our plant

3- allow us to start in September the operation of the plant, with no further loss of time

4- allow us not to expose the know how, since the maintainance of the plant is made by us and the plant remains our property: a rental is not a sale

5- allow us to make all the Authorities make all the measurements necessary to get the Authorizations for the next plants

6- allow you to get orders to supply for rent thousands of plants

7- allow the plant work for 24 hours per day for 360 days per year, while if used as a room heater it could work only 4 months, not per 24 hours per day, with obvious loss of profit.

Your proposal to put the plant in a factory owned by yourself at least until recently is dramatically less convincing.

Let me do this and I will make a masterpiece ( half masterpiece has already been done finding the Customer as a Chemical Industry and getting the authorization from the Florida State Radiation Control Office).

Fulvio is completing the control system, made by 110 computers interconnected. Also that is a masterpiece.

Warmest Regards to all,  
Andrea

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**From:** Andrea Rossi <ar.123@mail.com>  
**Sent:** Tuesday, June 10, 2014 9:44 AM  
**To:** Tom Darden; JT Vaughn; Joe Pike; edarden@gmail.com  
**Subject:** Andrea Rossi

Dear All:

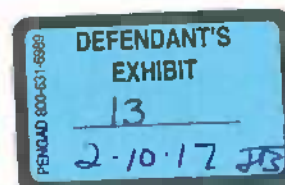
**SITUATION**

I have completed the organization of my plan to put the 1 MW in operation. I confirm all I already said: we have a Customer who pays 1,000 \$/day to rent the 1 MW plant, put it in his factory in Miami, produce catalyzers that he sells; I will direct the operation of the plant for the first year, the contract will be for 3 years, renewable. The Customer will not have access to the reactors, that will remain under our full control for maintenance and recharge. For the permissions, I already got the necessary instructions along what I already had been told before, as you know. In the meantime: I will start the next Monday with Barry the application of the components we are buying this week by T.Barker ( the list I gave to Elizabeth) that Fulvio is finding in this moment on the Internet, as T.Barker asked for. Fulvio will receive tomorrow the container from Italy with all his lab and components for to make the upgrading of the control system: as soon as ready it will be mounted on the plant. Tomorrow I will be in Raleigh, to work on the 1 MW plant.

That's all.

Warmest Regards to all,

Yours Andrea Rossi



**From:** Andrea Rossi <ar.123@mail.com>  
**Sent:** Monday, June 23, 2014 9:24 AM  
**To:** Tom Darden  
**Cc:** edarden@gmail.com; jmazzarino@industrialheat.co; Joe Pike; JT Vaughn; ccasarino@lti-global.com; daniel@pike.co  
**Subject:** Re: Meeting of June 17th

Dear All:

As a matter of fact we do not have 60-90 days to decide, because our Customer told me he has to start the drying line in September, therefore he must know now if we want to rent him our plant or not. He needs to prepare the factory in Florida with a dryer to be coupled with our plant, under my direction, and this work has to be started as soon as possible, while the upgrading of the 1 MW plant is in course, so that as soon as our 1 MW plant upgraded will be ready by the first week of September, as agreed, we will be both ready to start up the drying line within the half of September for the preliminary tests. Otherwise the Customer is going to go ahead along his classis systems. Considering the fact that from August 2013, when Leonardo has delivered the plant ready to go, Industrial Heat has not got the possibility to find a real Customer and the necessary permissions to install a LENR plant, I think it is important for all of us take this opportunity in serious consideration. I hope to have a prompt reply with your decision.

Warmest Regards,  
Andrea

**Sent:** Monday, June 23, 2014 at 5:41 AM  
**From:** "Tom Darden" <tdarden@industrialheat.co>  
**To:** "Andrea Rossi" <ar.123@mail.com>, edarden@gmail.com, jmazzarino@industrialheat.co, "Joe Pike" <jpike@evofem.com>, "JT Vaughn" <jvaughn@industrialheat.co>, ccasarino@lti-global.com  
**Subject:** Re: Meeting of June 17th

Thanks for these thoughts. I have been busy over the weekend and will be leaving for a trip to see our property fund investors in the morning, but I will respond as soon as I get a chance to read everything. Your email refers to contract sections, but I haven't read them since we signed--I will need to get a copy of the document and read it.

Ideally we would not need to make a decision about this new location for a while longer--we have 60-90 days before you plan to start it up, so perhaps this decision can wait a while?

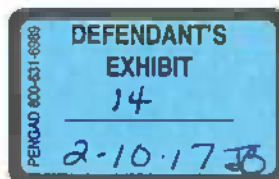
Also, our neighbor continues to say that he wants to be the customer, so that remains an option, and it certainly is simple for logistics. You expressed some concern about whether that company would have good credibility with other future customers, and I agree it might be more impressive for your technology to first be used by a big pharmaceutical company, for example. But I don't think this is an overwhelming issue. My wife's uncle used to be the CEO, but he sold the company a few years ago to a large company and now someone else is in charge of it. I want to be sensitive to this family relationship issue because I know you feel it reduces credibility, but I do not think this should be an absolute barrier to using them.

These are some initial thought, I will reply further soon.

Tom Darden  
919 522 4095 m

**From:** Andrea Rossi  
**Sent:** Friday, June 20, 2014 4:54 PM  
**To:** Tom Darden; edarden@gmail.com; jmazzarino@industrialheat.co; Joe Pike; JT Vaughn; ccasarino@lti-global.com  
**Subject:** Meeting of June 17th

Dear All:



CONFIDENTIAL

IH-00011150

this email is for to confirm what we agreed upon during the meeting of June 17th in the factory of Industrial Heat in Raleigh.

Preliminary considerations:

1- in August 2013, according with our License Agreement of October 26th 2012, Leonardo Corporation delivered the 1 MW plant as it was when has been tested in Ferrara on April 30 and May 1 2013

2- since August 2013 It has benn Impossible to communicate to us the where to Install and make operative the plant

Said this, to make operative the plant and pursuant to the Section 3.1, 3(c) and Section 5 of the same License Agreement, Leonardo Corporation has found this solution:

a- a Customer has been found who will rent the 1 MW plant to use it as a dryer for his chemical additives and catalyzers

b- the Customer will install the plant in a factory of his in Florida ( USA)

c- the Customer will pay 1,000 \$/day of rental fee starting from when the plant will be declared from me ready to operate

d- the direction of the plant will be made by Andrea Rossi, for free, for the first 350 days of operation of the plant

e- Andrea Rossi will be assisted by Fulvio Fabiani who is a consultant of Industrial heat

f- the Customer will have no access to the technology, but his workers will be instructed to use the plant. Maintenance and recharge will be made by Industrial Heat with the direction of Andrea Rossi. Since I have already started the operation regarding this plan, please let me know if you agree upon all.

I already started the operations.

Warmest regards and a wonderful week end to all,  
Andrea Rossi

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**From:** eon333@libero.it  
**Sent:** Tuesday, June 03, 2014 3:39 PM  
**To:** joepike@gmail.com  
**Cc:** <tdarden@industrialheat.co>; <jvaughn@industrialheat.co>; <daniel@pike.co>; <tdameron@industrialheat.co>; <pascucci.maddalena@tiscali.it>; <ffab2012@gmail.com>  
**Subject:** R: Re: R: Re: Press release of the Uppsala University

Thanks to you all for your attention.

Tomorrow I will be in the factory of Raleigh. It is necessary we all meet to set up a final program with a precise scheduling for the operation of the 1 MW plant, which has to be our sole next step. It is mandatorily necessary that the 1 MW plant is put in operation for the completion of our contract and for your investors. As a consequence of this, it is necessary to have:

1- a Customer that uses the energy of the plant

2- the necessary authorizations

If you have found the solutions, welcome. If not, I have and it is necessary we talk about these issues to establish a roadmap.

Warmest Regards to all,  
 Andrea

>----Messaggio originale----

>Da: [joepike@gmail.com](mailto:joepike@gmail.com)

>Data: 03/06/2014 21.09

>A: "[eon333@libero.it](mailto:eon333@libero.it)"<[eon333@libero.it](mailto:eon333@libero.it)>

>Cc: "<[tdarden@industrialheat.co](mailto:tdarden@industrialheat.co)>"<[tdarden@industrialheat.co](mailto:tdarden@industrialheat.co)>,"  
 "<[jvaughn@industrialheat.co](mailto:jvaughn@industrialheat.co)>"<[jvaughn@industrialheat.co](mailto:jvaughn@industrialheat.co)>,"<[daniel@pike.co](mailto:daniel@pike.co)>"  
 "<[daniel@pike.co](mailto:daniel@pike.co)>,"<[tdameron@industrialheat.co](mailto:tdameron@industrialheat.co)>"<[tdameron@industrialheat.co](mailto:tdameron@industrialheat.co)>,"  
 "<[pascucci.maddalena@tiscali.it](mailto:pascucci.maddalena@tiscali.it)>"<[pascucci.maddalena@tiscali.it](mailto:pascucci.maddalena@tiscali.it)>,"  
 "<[ffab2012@gmail.com](mailto:ffab2012@gmail.com)>"<[ffab2012@gmail.com](mailto:ffab2012@gmail.com)>

>Ogg: Re: R: Re: Press release of the Uppsala University

>

>Thank you for sending this Amdrea

>

>Sent from my iPhone

>

>> On Jun 3, 2014, at 2:54 PM, "[eon333@libero.it](mailto:eon333@libero.it)" <[eon333@libero.it](mailto:eon333@libero.it)> wrote:

>>

>>

>> Exactly.

>> A.

>>

>>> ----Messaggio originale----

>>> Da: [tdarden@industrialheat.co](mailto:tdarden@industrialheat.co)

>>> Data: 03/06/2014 19.07

>>> A: "Joe Pike"<[joepike@gmail.com](mailto:joepike@gmail.com)>,"<[eon333@libero.it](mailto:eon333@libero.it)>

>>> Cc: <jvaughn@industrialheat.co>, <daniel@pike.co>, <tdameron@industrialheat.co>, <pascucci.maddalena@tiscali.it>, <ffab2012@gmail.com>  
>>> Ogg: Re: Press release of the Uppsala University  
>>>  
>>> It is below the swedish, scroll down.  
>>>  
>>> Tom Darden  
>>> 919 522 4095 m  
>>> Original Message  
>>> From: Joe Pike  
>>> Sent: Tuesday, June 3, 2014 1:00 PM  
>>> To: [eon333@libero.it](mailto:eon333@libero.it)  
>>> Cc: [tdarden@industrialheat.co](mailto:tdarden@industrialheat.co); [jvaughn@industrialheat.co](mailto:jvaughn@industrialheat.co); [daniel@pike.co](mailto:daniel@pike.co); [tdameron@industrialheat.co](mailto:tdameron@industrialheat.co); [pascucci.maddalena@tiscali.it](mailto:pascucci.maddalena@tiscali.it); [ffab2012@gmail.com](mailto:ffab2012@gmail.com)  
>>> Subject: Re: Press release of the Uppsala University  
>>>  
>>> Anybody done a translation?  
>>>  
>>> Sent from my iPhone  
>>>  
>>>> On Jun 3, 2014, at 12:31 PM, "[eon333@libero.it](mailto:eon333@libero.it)" <[eon333@libero.it](mailto:eon333@libero.it)> wrote:  
>>>>  
>>>>  
>>>> Dear All:  
>>>> Please find attached an extremely important press release, made few minutes  
>> ago, from the Uppsala University.  
>>>> It has been published on Ny Teknik, the most important engineering magazine  
>> in Sweden. It will be surely re-published from many other blogs.  
>>>> Warm Regards,  
>>>> Andrea  
>>>> p.s.  
>>>> I have found a Customer that will use the 1 MW plant in his factory in  
>> Florida, paying Industrial Heat and also I am in contact with the health  
Care  
>> office for the authorization. I think in short time we can have the 1 MW  
plant  
>> in operation. We must stay extremely focused on this now.  
>>>> <DEBATT artikel Ny Teknik.docx>  
>>  
>>  
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